

OVERVIEW

Who we are and what we do.

We're a Global Discipline







London (2)

Chisinau (2)

Belgrade (3)

Sofia (3+)

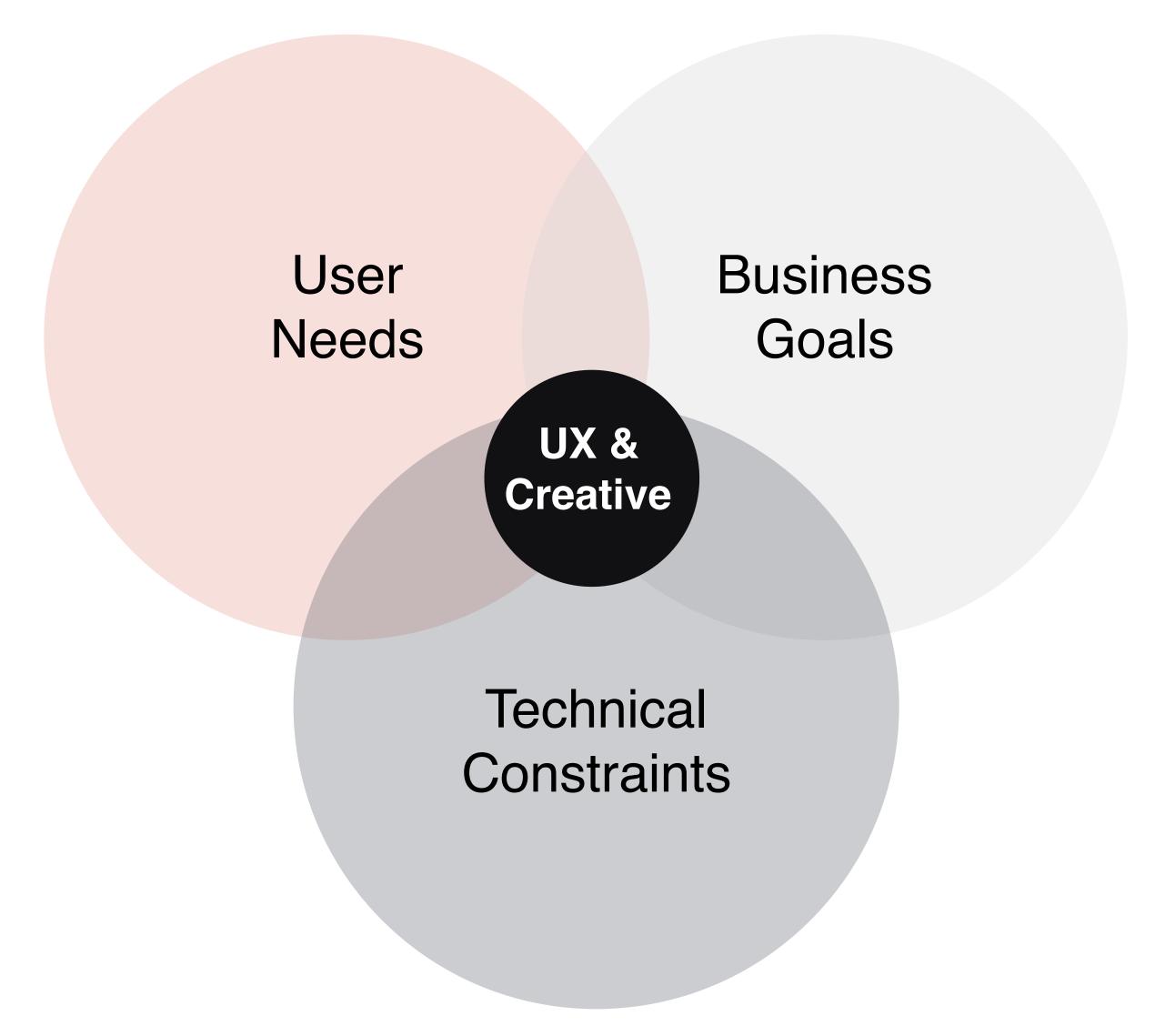
Bucharest (7)

lasi (7)

Cluj (8)

Skopje (TBD)

We Use Design to Solve Problems



Our Design Philosophy

We design all of our experiences based on five key principles.



Users First

We're fierce advocates for users. We identify their needs and behaviors first. Then we determine how to achieve our client's business goals by fulfilling their users' needs.



Simple

We create fast and effortless interactions. We make complex tasks as easy as possible and display the right information at the right time in the right context.



Consistent

We believe usability and brand recognition are greatly improved when similar parts are expressed in similar ways across devices and channels.



Usable

We engage users early and often in our process to observe them using our designs. We incorporate their feedback to make our experiences better.



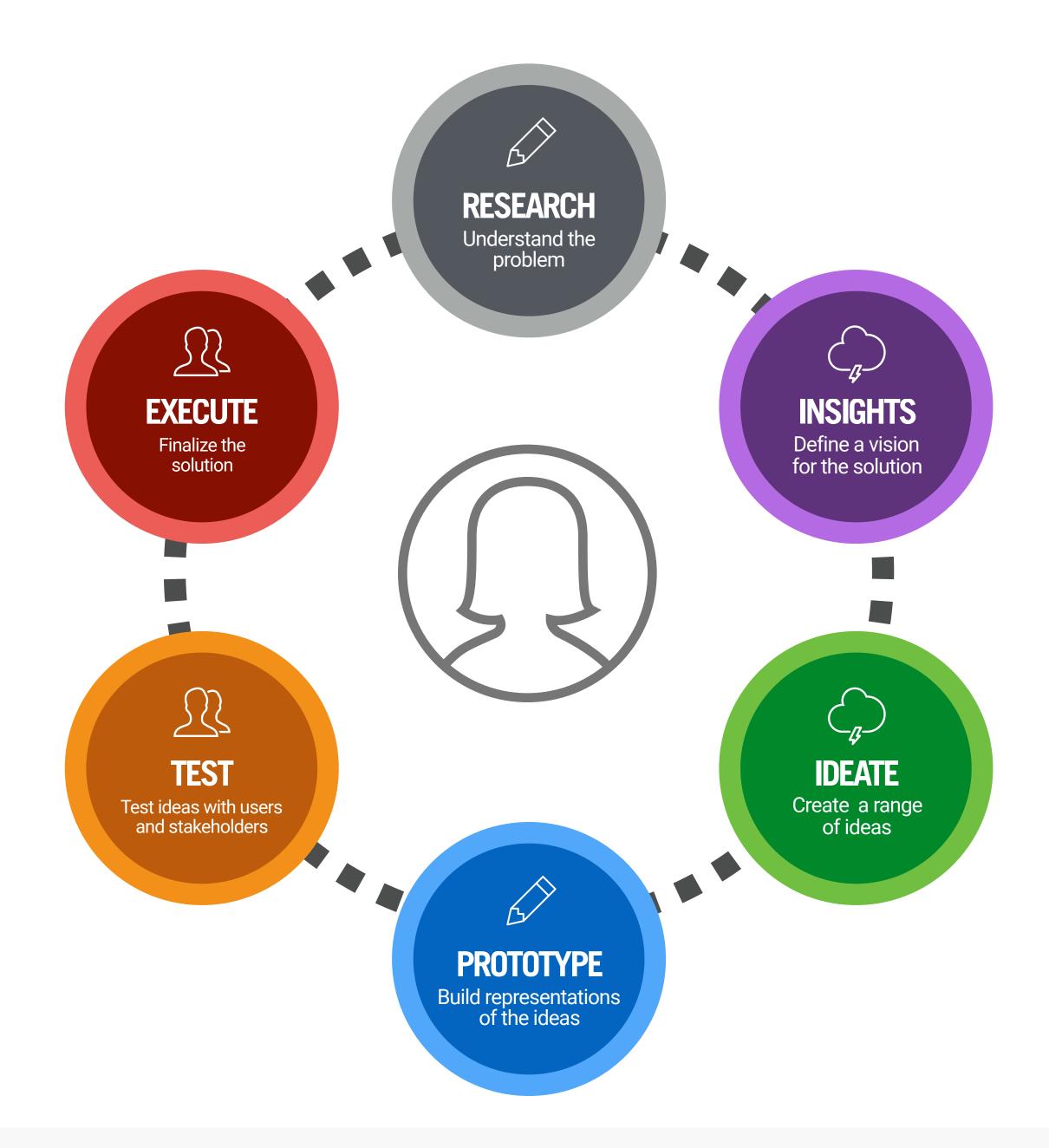
Meaningful

We strive to create solutions that make users' lives better or almost seem magical in the way they solve problems or create a feeling of delight.

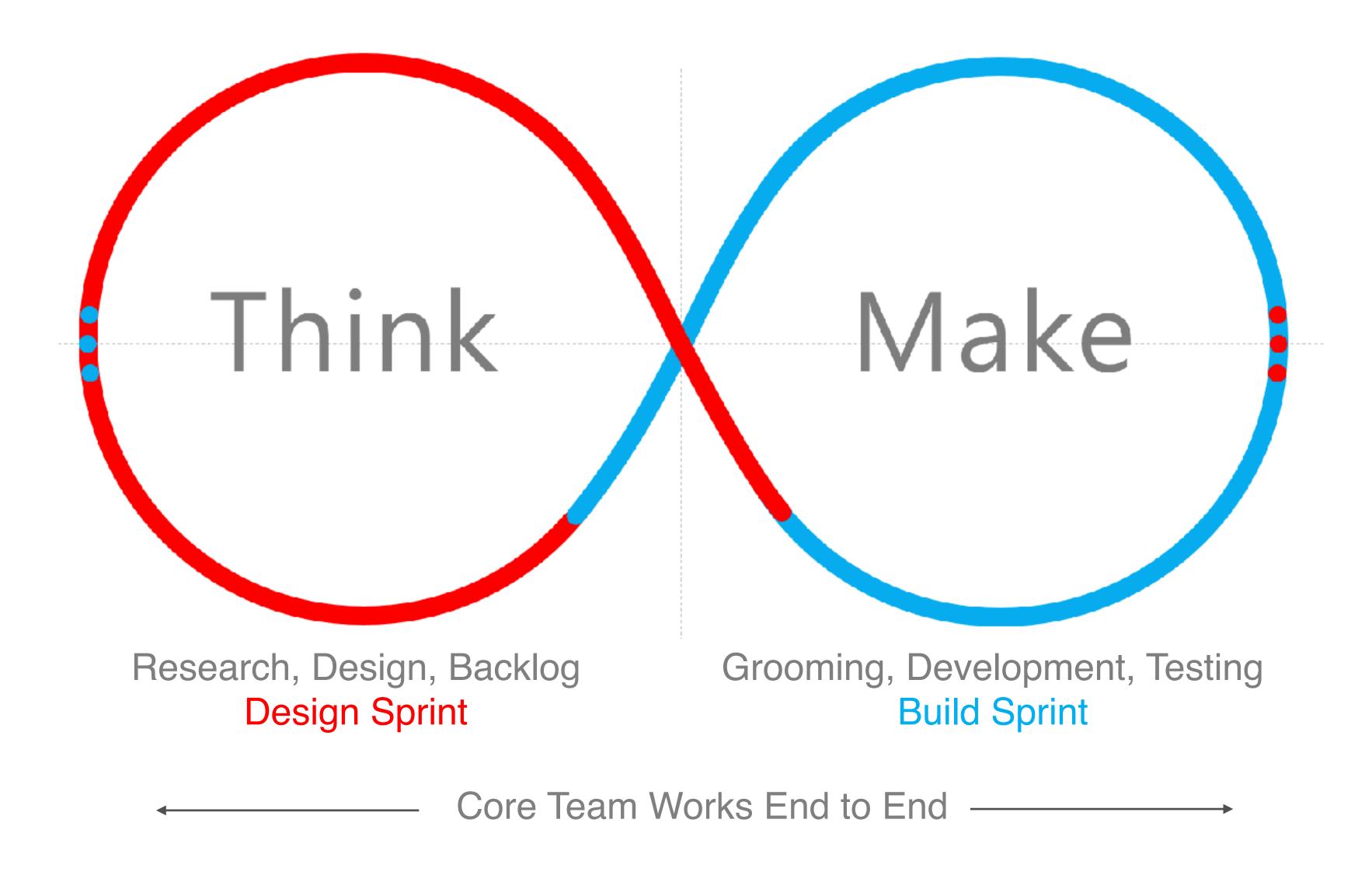
We Work in Design Sprints

We follow a user-centered design process focused on developing a deep understanding of what we're trying to solve before we begin design.

We collaborate with users, stakeholders, and the core team in design sprints to craft solutions. This collaborative process ensures we deliver an experience that exceeds users' expectations and grows our client's business.



How Design Sprints Fit into Agile Development



How We Work With Our Development Team

We collaborate with Developers from Design to Build ensuring our vision is realized.



Dev is Part of our Process

We include Architects and Developers in our design sprints to ensure our ideas are technically feasible - and they often contribute great ideas.



We Create UI Code & Assets

We generate CSS, HTML, and SVG files for the development team using Zeplin and Sketch. We then conduct a turnover meeting to walk the team through all the assets and answer questions.



We're Involved in the Dev Sprints

We're active members of the development sprints working closely with the team to address any items that come up. We also conduct a visual QA of the build to make certain the experience is pixel perfect.

What We Do

We have four core capabilities.



UX Research

Qualitative and quantitative research resulting in insights about what we're solving and who we're solving for.



UX Design

Experience design from a content, interaction and flow perspective.



Prototypes & Usability Testing

Creation of clickable prototypes and execution of usability testing to improve design throughout the process.



Visual Design

Experience design from a visual perspective including branding, fonts and iconography.

UX RESEARCH

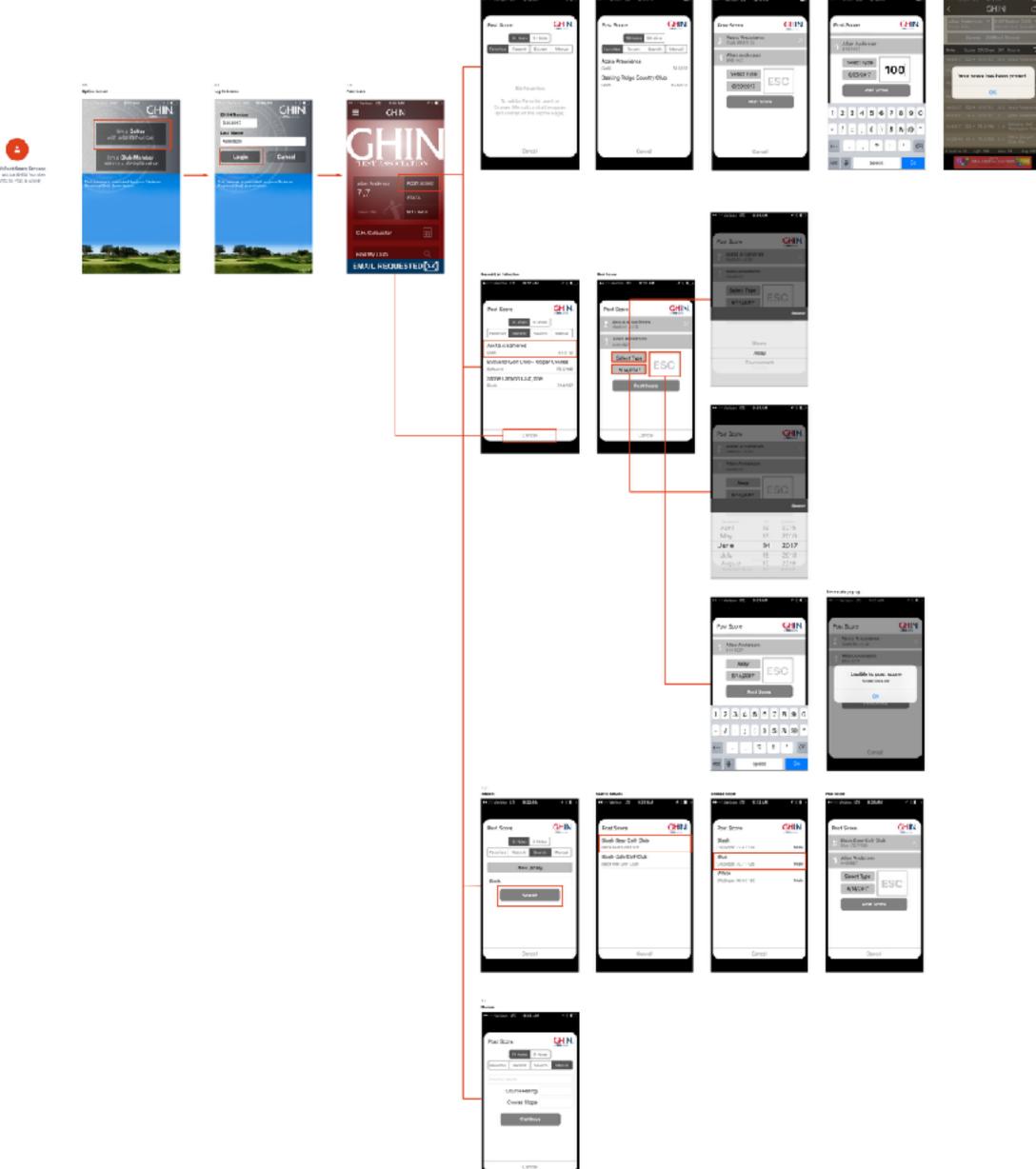
Understanding who and what we're solving for.

CURRENT STATE AUDIT

Outcomes

- 1. An understanding of user flows and features within the existing experience and ecosystem.
- 2. Identification of the strengths and weaknesses of the current state.
- 3. Analysis of existing quantitative data (analytics, call center logs, reviews, social media, surveys, feedback forms, etc.).

Current State User Flows



Current State Heuristics Assessment

Visibility

Is the user kept informed about what is going on as they navigate through flows with appropriate feedback within a reasonable amount of time?

Mapping

Does the experience speak the user's language with words and concepts that are familiar (e.g. is the experience filled with legalese and corporate talk?)

☆ Freedom

Can the user easily navigate and perform actions? Is there an easy way for a user to undo any accidental actions?

Consistency

Is the design and interaction patterns consistent? (Are industry standards being followed?

Error Prevention

Are users warned of potential problems in advance (e.g. when creating a password, is the user warned they did not meet the character requirements before they hit submit)?

Recognition

Are there features in place to minimize what the user must remember (e.g. "remember password", type ahead, icons to provide context, etc.?)

S Flexibility

Are there accelerators (shortcuts) that allow experts to move through the experience faster without affecting novice users?

Minimalism

Is the experience aesthetically pleasant and efficiently composed? Less is more – calls to action and key information should be easily seen.

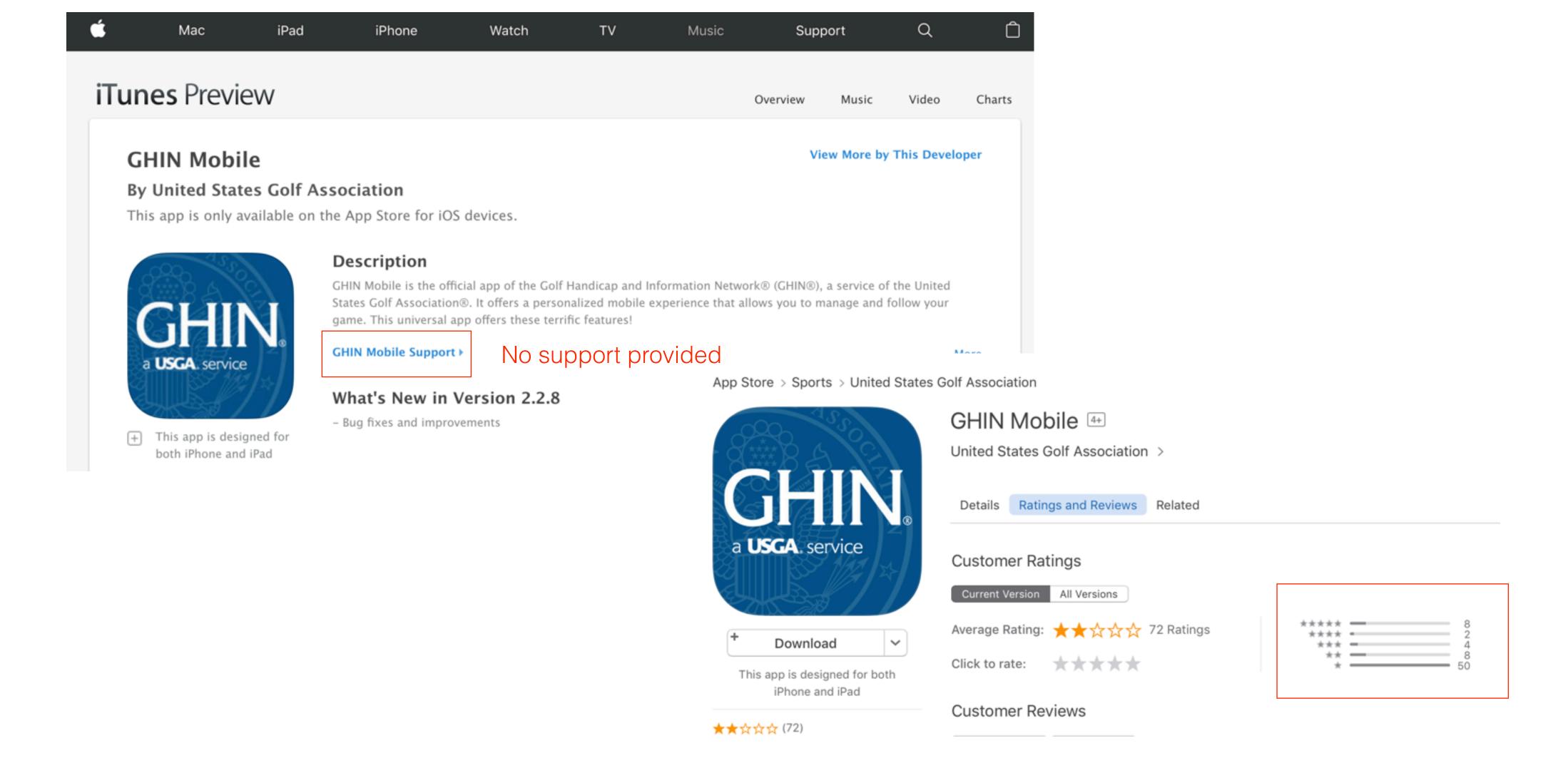
Error Recovery

Are error messages presented in plain language that clearly indicates the problem?

? Help

In today's day and age if a user is seeking help, something is truly wrong with the experience. That said, if the experience warrants it, there should be some form of Help and/or Customer Support.

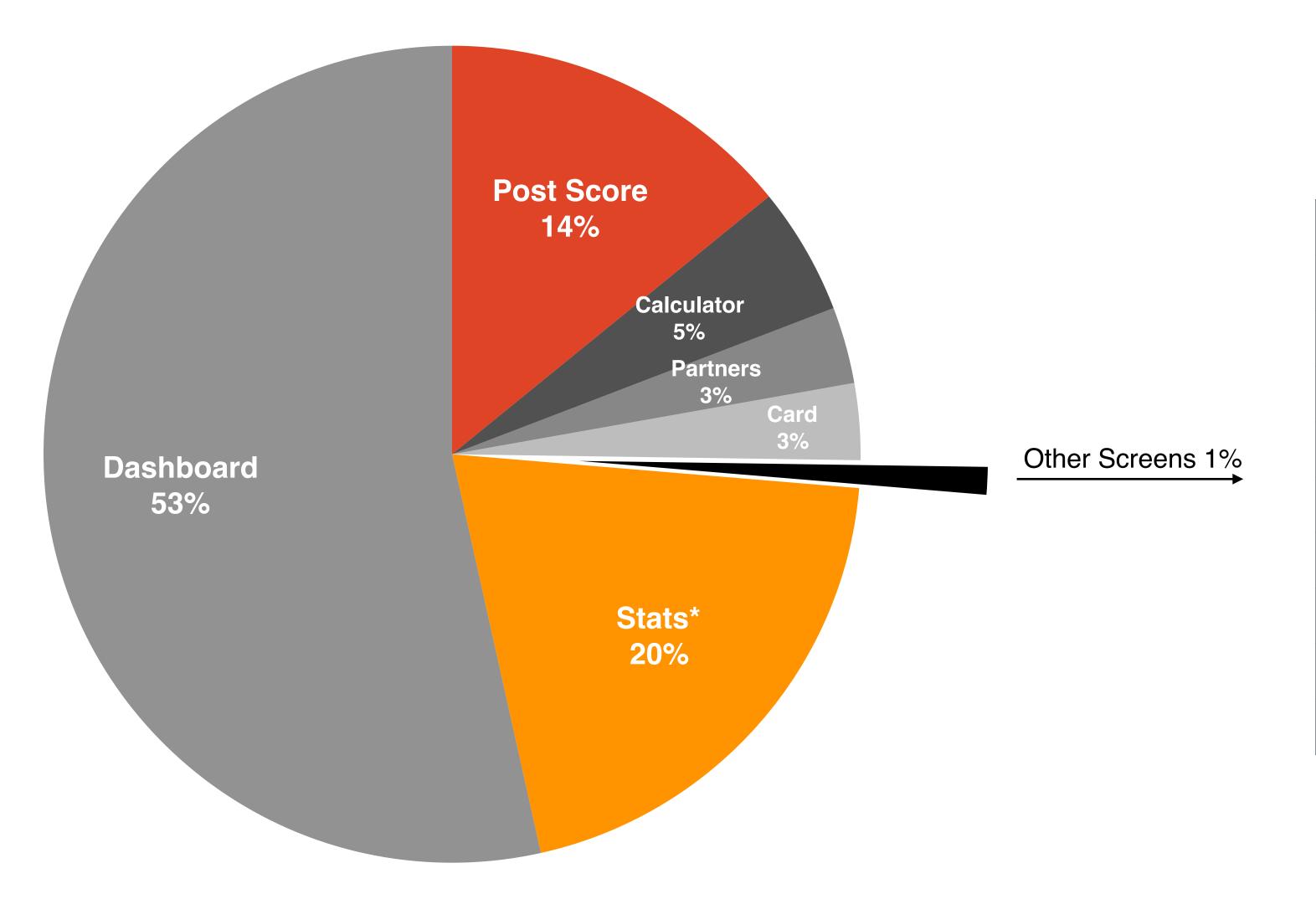
User Review Analysis



Current State Analytics Evaluation

Mobile App - Total Screen Views

06/19/2016 - 06/25/2017



Screen	Total Views
Find My Club	0.39%
Enter Tournament	0.29%
Club List	0.16%
Social	0.10%
Magazine	0.07%
News	0.04%
Results	0.02%
Club Detail	0.0024%
Videos	0.0005%

^{*}Includes redirects from Post Score Success Page

Current State Analytics Evaluation

Vanilla Mobile App

06/19/2016 - 06/25/2017



USER RESEARCH

Outcomes

- 1. An understanding of who the users are their expectations, behaviors, attitudes, needs, goals and pain points.
- 2. An understanding of how users are engaging with the experience and in what context.
- 3. Identification of the high and low points of the end-to-end experience and opportunities for improvement.

User Interviews

User Interview Questions



Interview Process

- Work with the client and project team to create the interview questions and schedule.
- Ensure the interviewee will be able to share their screen with you during the interview.
- Introduce yourself and Endava at the start of the interview. Explain the project scope and objectives. Ask permission to record the interview and screen (in sharing/remote situations).

Interview Questions

- 1. How did you find the product/experience?
- During an average week, how much time do you spend on the product/experience?
- 3. What pages/features do you spend the most time on?
- 4. Are there any pages/features you do not use for any reason?
- 5. Are there features that do not exist that you would like to see?
- 6. What aspects of the product/experience do you find the most valuable?
- 7. What aspects of the product/experience do you find to be the most challenging?
- 8. Have you ever been unable to find information or complete a task you thought would be on the site? If so, what? What did you do after your first try was unsuccessful?
- 9. How easy is it to find the information you need on a scale of 1-5 (5 being extremely easy)?
- 10. How easy is it for you to complete tasks on a scale of 1-5 (5 being extremely easy)?
- 11. Are there any existing pages or features you feel could be combined?
- 12. Which pages or features do you feel are working well?
- 13. Do you have any other comments or suggestions?



Current State Usability Testing

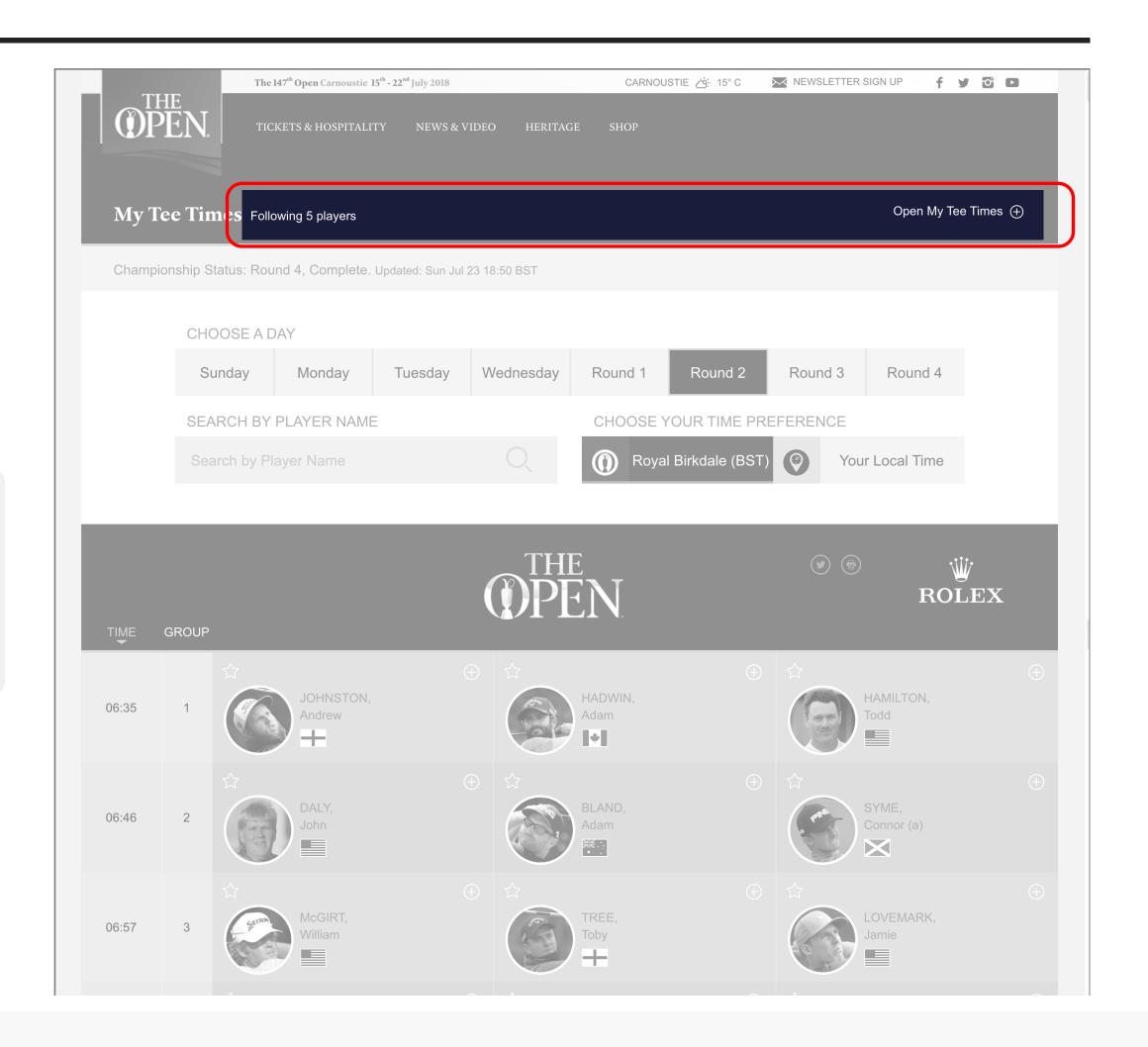
PROBLEM 4:

Having two links that perform the same action with different CTAs and treatments creates confusion.

- User interface complexity increases when a single feature or hypertext link is presented in multiple ways.
- Reducing choices achieves *simplicity* and improves scanning and comprehension processes. Favorite players section should be accessed from the same single link and the container should be closed same way assuring the circularity of the interaction.

"I expected that the other link (Open My Tee Times) would do something different but actually it opens the same thing, which is confusing."

- Test User 2



Persona Based on Research

R&A



Persona 1

Name

MATT

User type

PLAYER / NEWBIE GOLFER

WHY I NEED TO CONSULT THE RULES

To learn the basics and to improve my game.

WHEN I NEED TO CONSULT THE RULES

Before I go out to play.

JOBS TO BE DONE

Learn the basics, such as:

- I'm in a bunker. What do I do?
- Where do I tee off?
- How do I deal with hazards and what do I do when I'm out of bounds?
- What happens if I lose a ball?

TOUCHPOINTS



Mobile

Social Media

Face-to-Face

AIMS

• To understand the basics quickly so that I can enjoy the game.

PAINS

- No peer to ask about the Rules.
- Golf feels intimidating due to etiquette and snobbishness.
- Rules are boring.
- I know nothing about the game.
- I don't understand the terminology.

GAINS

- Understanding the dos and dont's and golfing etiquette.
- Increased confidence.
- The opportunity to show off my knowledge.
- I can get recognition by passing a test.
- I can be more like my golfing hero.

Persona Based on Research

BEA TYPE Easy Rider

AGE 67

RETIREMENT 60

STATUS Divorced

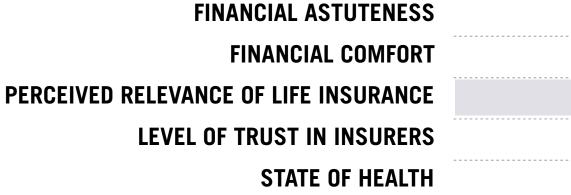
DEPENDENTS None

"I'm enjoying my retirement – every single day."



Bea is a retired special needs teacher. She is extremely active and has made lots of friends since retiring. Thinking about the future is something she prefers not to do.

UNIQUE CHARACTERISTICS



ATTITUDE TOWARDS LIFE INSURANCE

"When I was working, I didn't know there was such a thing as life insurance. My parents didn't have it. In any case, I probably couldn't have afforded it on my wages."

FINANCIAL CONCERNS

"My one concern is the worst case scenario – residential care. I'm very active now, but I don't want to become a burden to my family."

LIFE INSURANCE/ALTERNATIVE STRATEGIES

- Bea has never really planned for her retirement, but received a windfall when her mother died
- She has made a will and thinks that is sufficient

TYPICAL PURCHASE JOURNEY

- 1. Bea writes down the renewal date of her home insurance
- 2. She doesn't get a letter from the insurer, but calls them anyway
- 3. The premium has gone up a but, but the insurer offers her a small discount and Bea renews on the phone

TRUSTED BRANDS

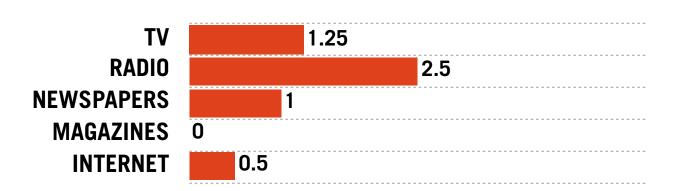


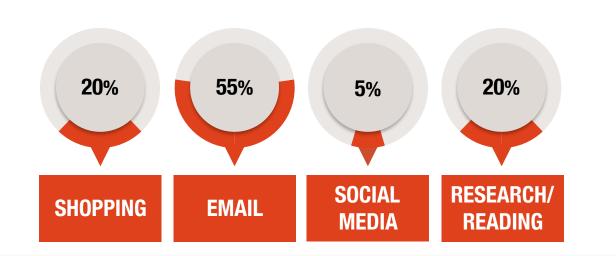
"I use them for household insurance. They're reputable (I think)"."

OLD MUTUAL - SWISS RE LIFE CAPITAL - AIG - AEGON - FRIENDS LIFE - LEGAL & GENERAL

has not heard of

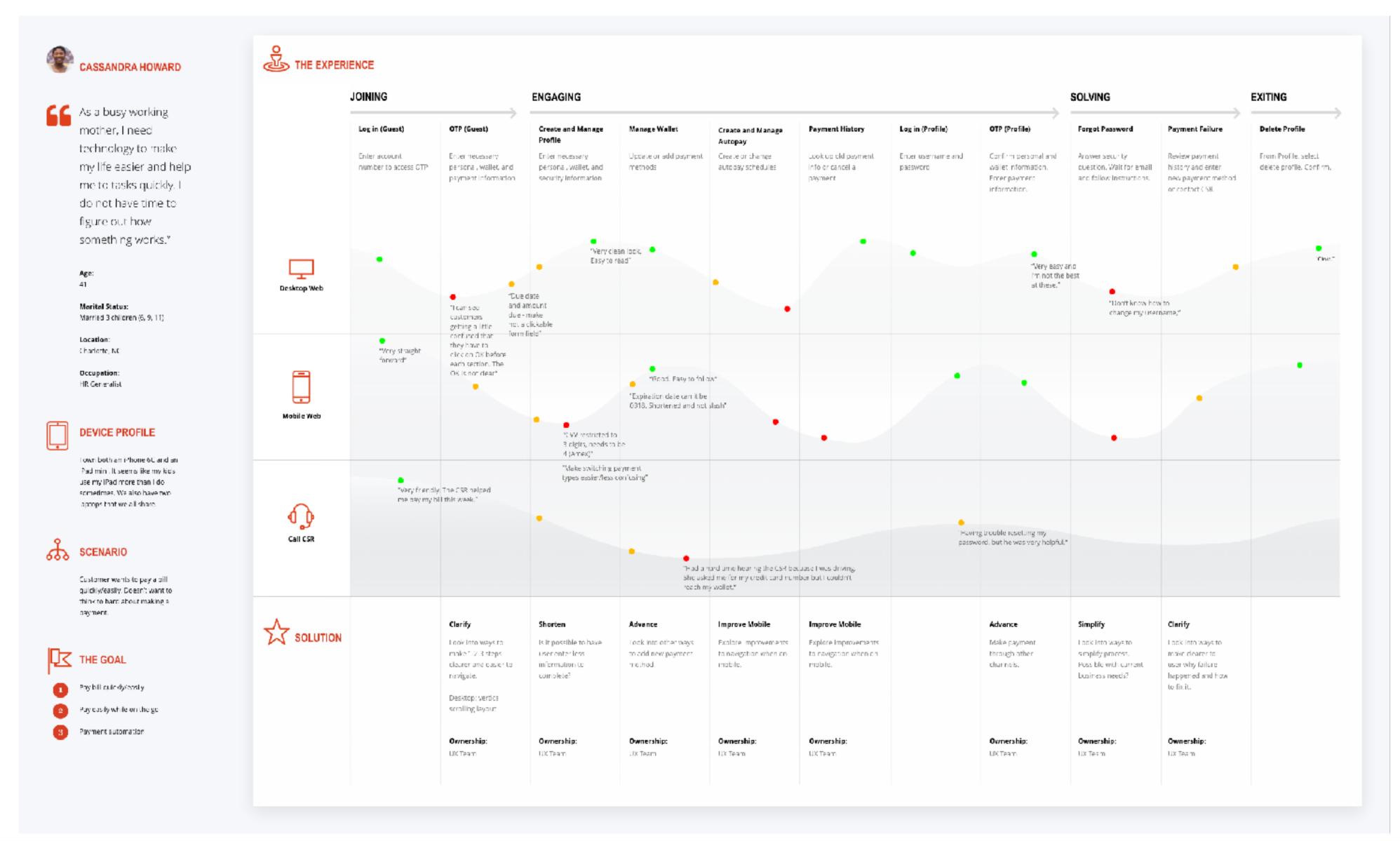
MEDIA CONSUMPTION (HOURS/DAY)





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Journey Map: The Highs and Lows of a Persona Engaging with the Experience



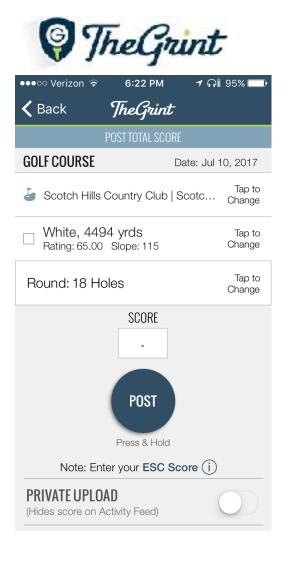
COMPETITIVE ANALYSIS

Outcomes

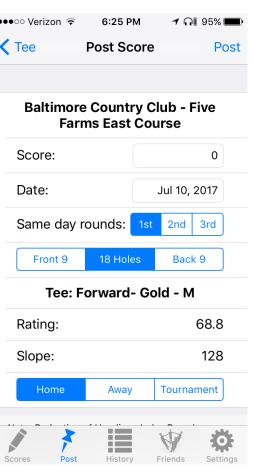
- 1. Identification of how the competition is solving our user needs and business goals.
- 2. An understanding of the baseline user experience in the marketplace (user expectations).
- 3. Ideas on how we can differentiate our experience from the competition.

Competitive Analysis

Mobile App



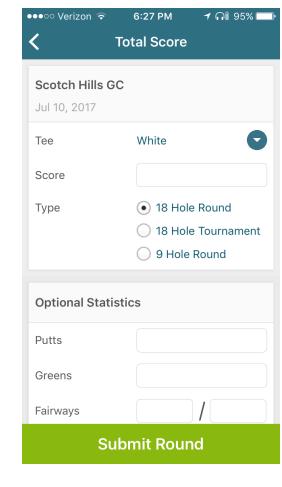
Golf Handicap Tracker •••• ○ Verizon ••• 6:25 PM ••• 1 1 1 95% ■••



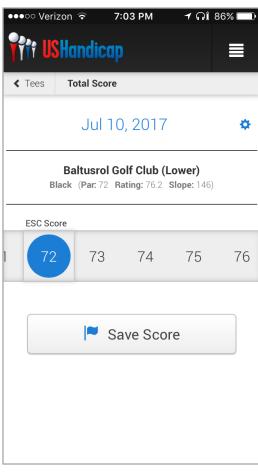












Strengths

- Easy flow
- Minimal data needed to post
- Pre-populated
- Clear call to action

- Easy flow
- Pre-populated

- Easy flow
- Pre-populated

- Easy flow
- Minimal data needed to post
- Clear call to action

- Easy flow
- Minimal data needed to post
- Clear call to action

Weaknesses

- No confirmation
- Have to hold Post button to submit
- CTA is at top of the screen
- Design is bland

CTA is transparent

 Optional stats exposed by default Wheel for score is cumbersome

Competitive Analysis: Feature Comparison

	COLDWELL BANKER 13	COLDWELL BANKER B	GEN BLUE experience sm	ASKELLIMAN	Ytrulia	∕≥ Zillow°	FAST @MPANY	<i>in</i> vision
Search	✓				✓			
Top Stories	✓	RECENT STORIES				✓		RECENT STORIES
Related Stories								
Like & Share	✓		BROKEN	BROKEN	✓			
Link to Social Media					f	D f g		
Comment	✓							
Subscribe	✓							
Responsive	✓	✓	NOT REALLY					

INSIGHTS & UX VISION

Outcomes

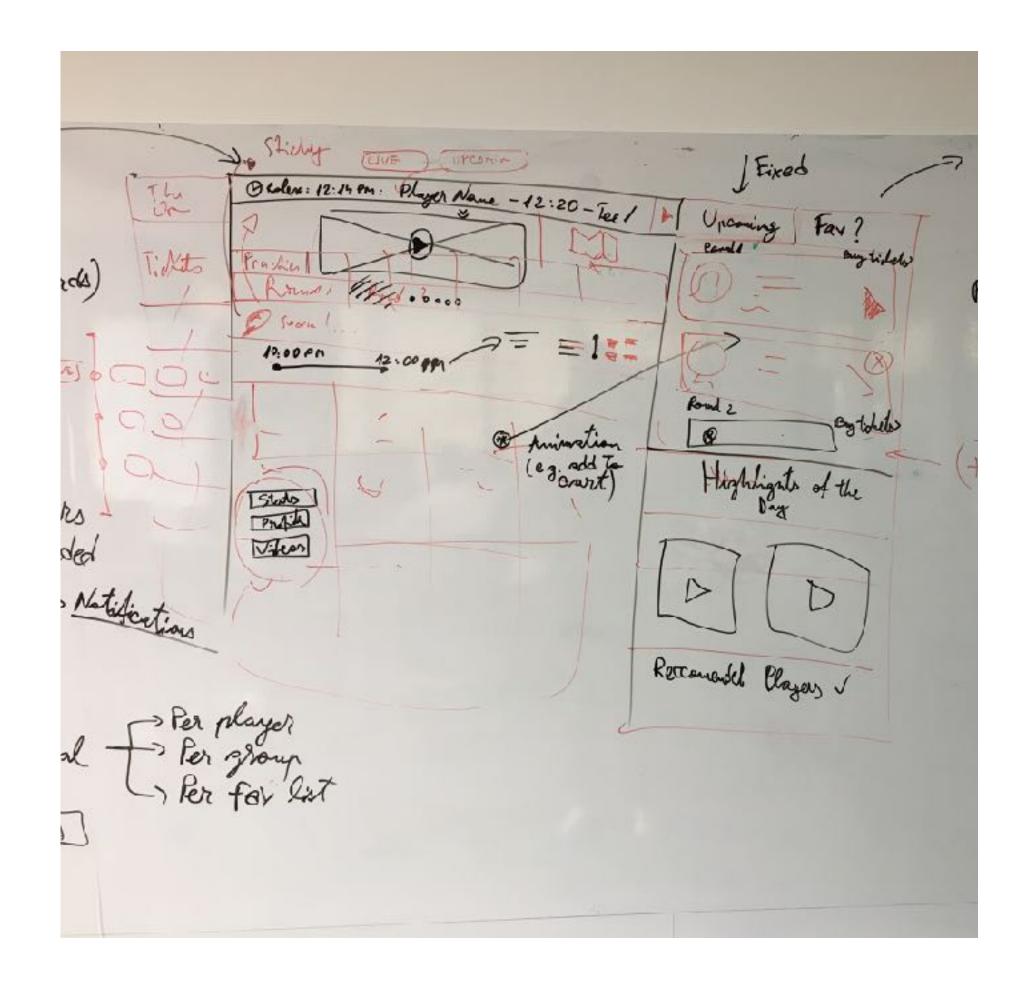
- 1. Prioritized list of features that will satisfy the user needs, business goals and technical constraints.
- 2. Epics and high-level user stories.
- 3. Design of key user flows.
- 4. All the data and insights the design team needs to ideate.

Identification of User Goals Leading Up to an Event

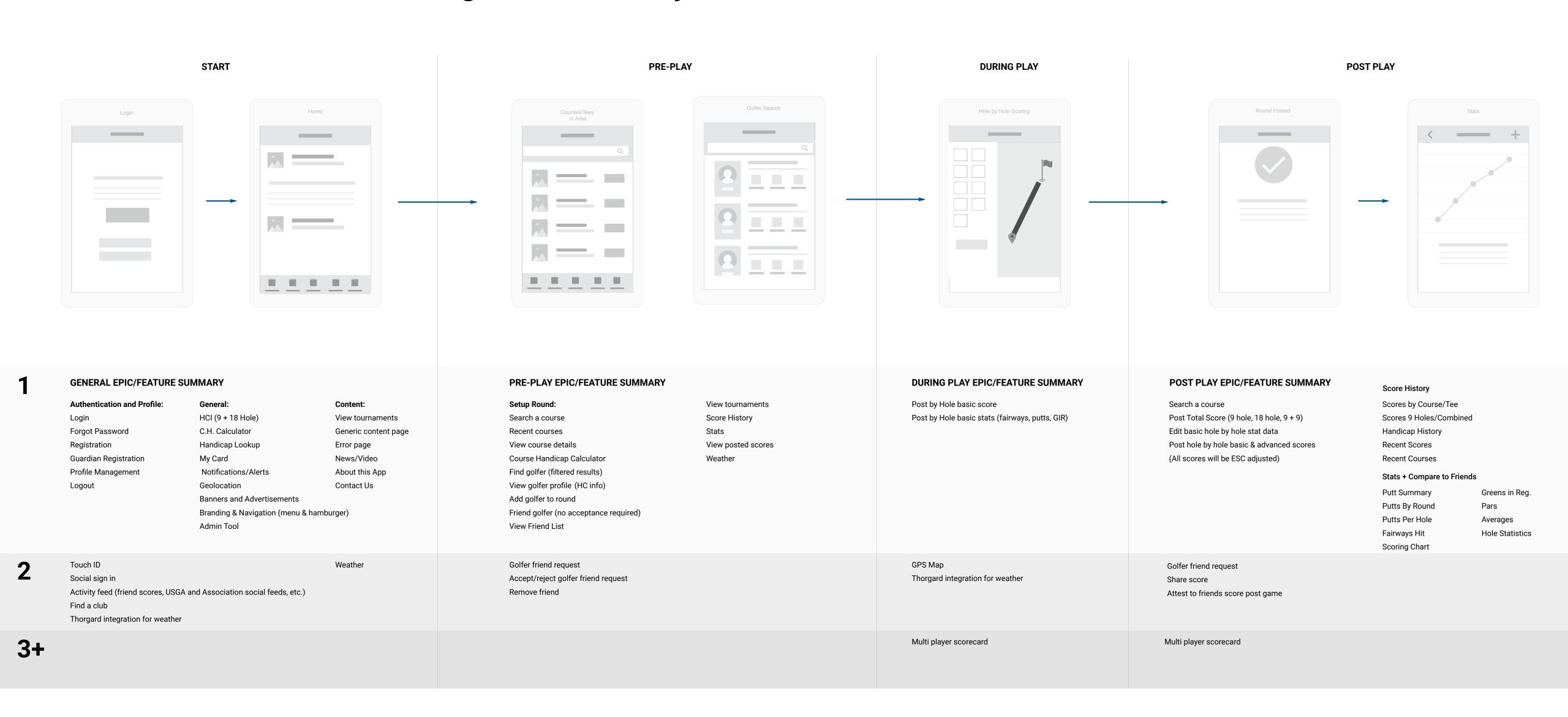
				Users mostly viewing Tee Times on Leaderboard				
	Sunday	Monday	Tuesday	Wednesday	Thursday R1	Friday R2	Saturday R3	Sunday R4
Championship Tees		Tee times announced for first two rounds (notification, social, TV, site)	Only changes if a player is replaced.		eplaced.	Tee Times announced for Saturday	Tee Times announced for Sunday	
Planning At Work, Home, or with Friends	 Users would want to sign up for an alert to receive tee times for fav players Users may want to explore ticket options Users may want to view highlights and stats from last year Users may want to view information about the course Users may want to research players 	 Users would want to shate Users would want a note Users would want a note Users may want to rest Users may want to exp Users may want to vie Users may want to vie Users may want to vie 	are that list with frient otifications of their otification if the tee search players olore ticket options w highlights and st	ends favorite players' Tee time of a favorite pla ats from last year	Times		te their calendar	
Watching At the Event or on TV					 what time to be Users would wa Users may wan Users may wan Users may wan 	at what hole to see them a notifications of them to view highlights and to view information at to research players to see who is teeing	neir favorite players' T nd stats from last year about the course	ee Times

Feature Set Whiteboarding Session





Prioritized Feature Set Through the User Lifecycle



Backlog Template: Epics & User Stories

High level description

#	Feature				API details	Rel
Exx- Fyy	Features under this epic	<high description="" feature="" level=""></high>	<high feature<br="" level="">description></high>	<high description="" feature="" level=""></high>	Existing To Be Implemented	

Questions Log

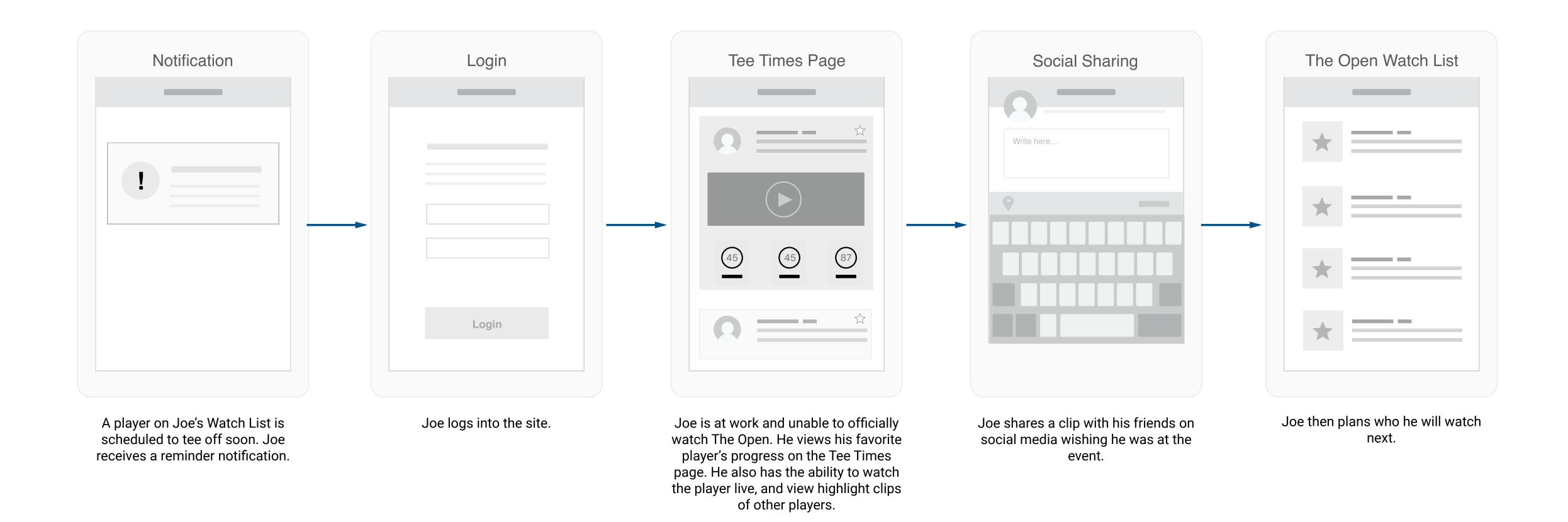
Feature	Question	Answers	Answered?

Mobile

Feature	User Story - Short Name	User Story - Long Name	Description	Rel
Exx-Fyy	Short name	As a <user role=""> I want to <goal></goal></user>	In scope what is in scope for the story	
		So I can <reason></reason>	Out of scope	
			what is out of scope for the story	

User Flow: Watching the Event

Joe, a One Club Member, receives a notification his favorite player is scheduled to tee off soon.



Creative Brief That Encapsulates Strategic and UX Vision

Creative Brief



Client: Version: 1.0 Date: Author:

1. Background/Overview

Introduce the project and any relevant background information.

Example: Kim Technologies is a leader in the artificial intelligence marketplace, currently focused on the legal sector. In 2017, Kim will focus its efforts on obtaining business outside of legal. Our goal is to redesign Kim's current interface to appeal to this wider audience.

2. Project Objective and Goals

Write a concise, one or two sentence description outlining the overall objective of the project.

Example: The primary objective of this project is to significantly improve Kim's user experience and visual design based on industry standards and best practices. Our goal is to enable users to quickly find the information they need and easily complete key tasks.

3. Target Audience

Who is the target audience? Be sure to include as much detail as possible – age, demographics, profession, online behavior, preferences, goals, pain points, etc.

4. What Do We Want Users to Do?

What are we trying to get our target audience to do exactly? What are the primary tasks and information the audience is seeking? What does the client want these users to do?

5. Key Insights

Briefly list any insights that can be gleaned from existing analytics and customer feedback.

6. The Competition

Identify who the client's competitors are. Provide links to relevant online experiences.

7. Branding

Are there existing brand guidelines we need to follow (e.g. logo, color palette, etc.)? What about tone and messaging?

Creative Brief



8. Project Mandatories

What are the mandatory elements for this project (e.g. legal, accessibility, launch date, etc.)?

9. Success Metrics

What defines success for this project? What metrics, if any, will be measured?

10. Past Projects

Indicate below any key projects we've produced in the past for this client. List the project name, a brief description and provide a link to the shared project folder. If no prior work exists, provide a link to the winning proposal.

11. Deliverables

What tasks are we responsible for (e.g. Stakeholder Interviews, Competitive Analysis, etc.) and what are the deliverables/dates? Be sure to note if Endava is responsible for the build and who the Technical Lead is.

UX DESIGN

Ideate, sketch and wireframe solutions.

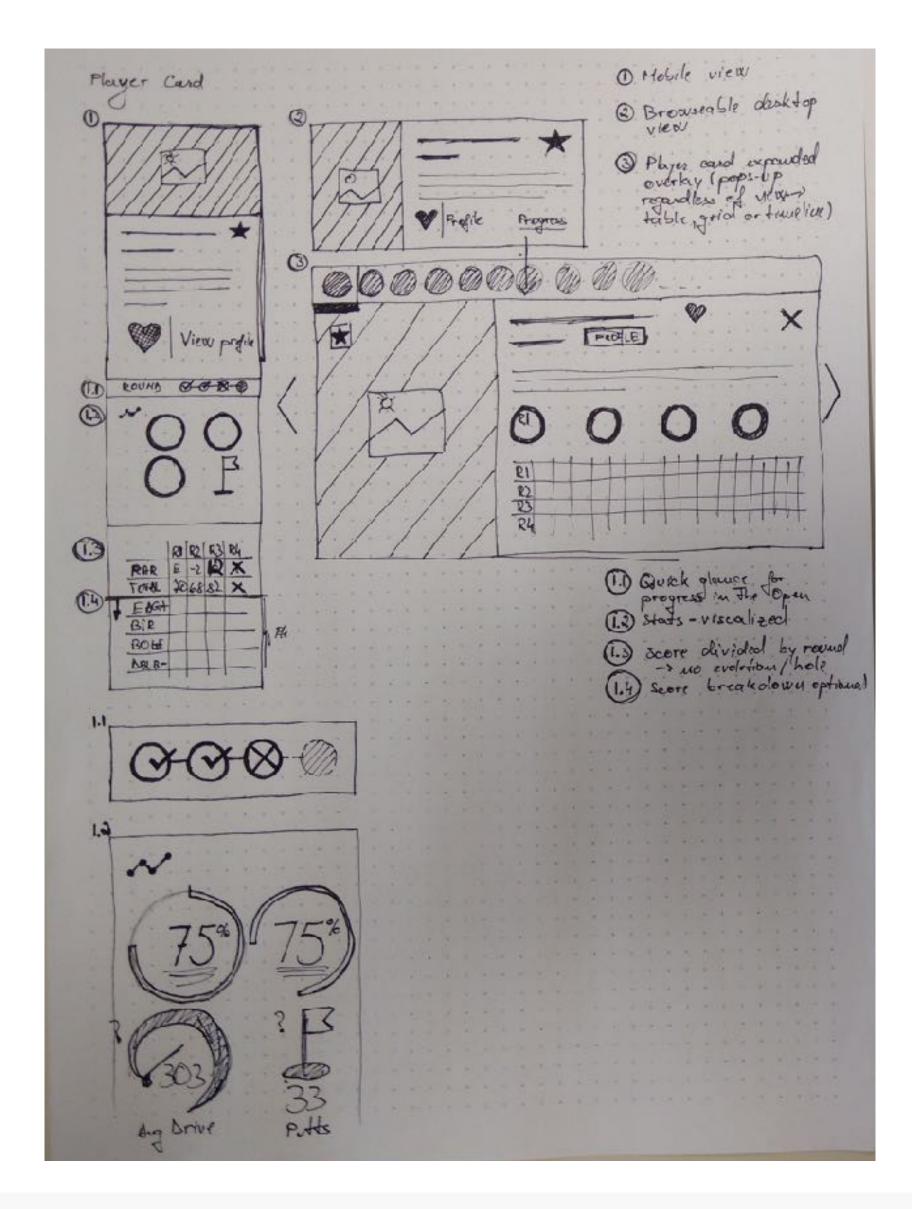
Brainstorming Session

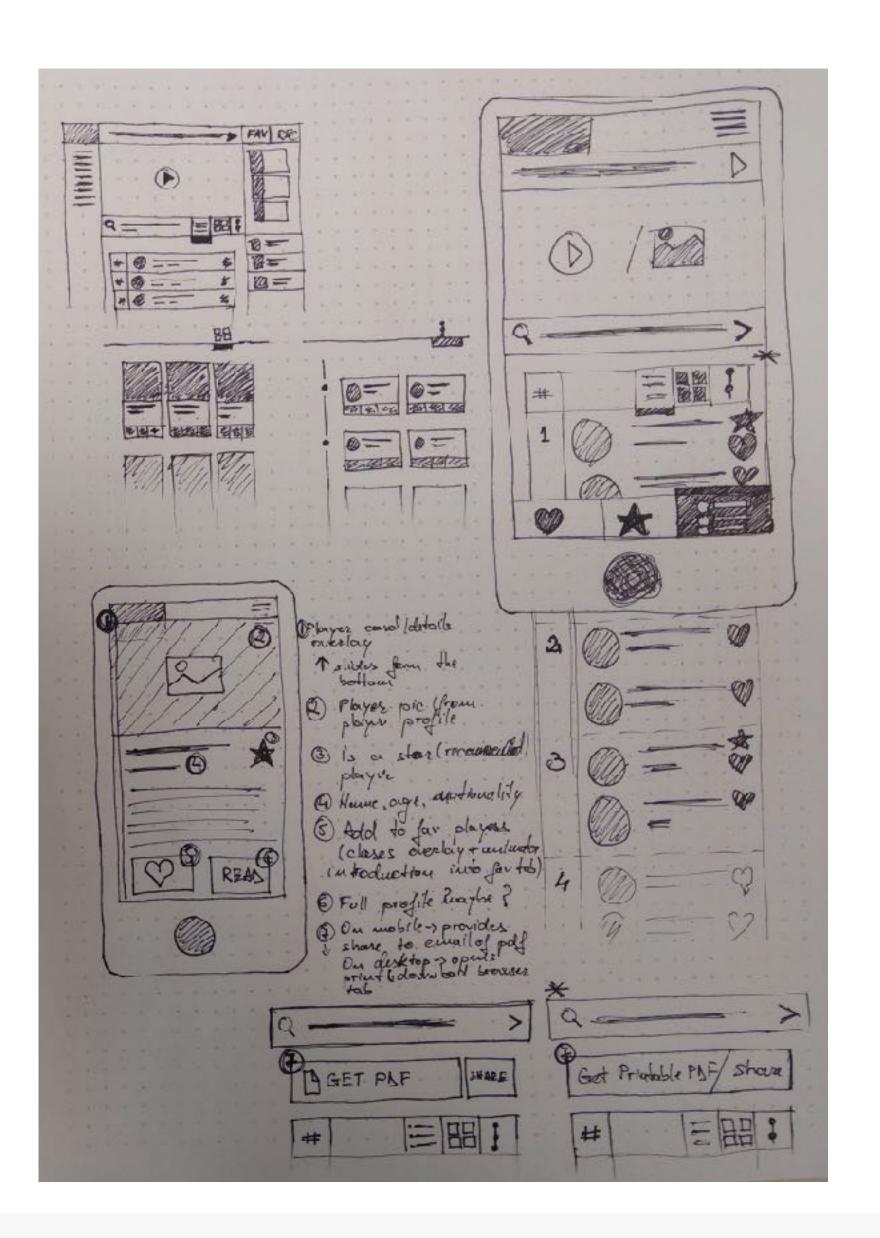




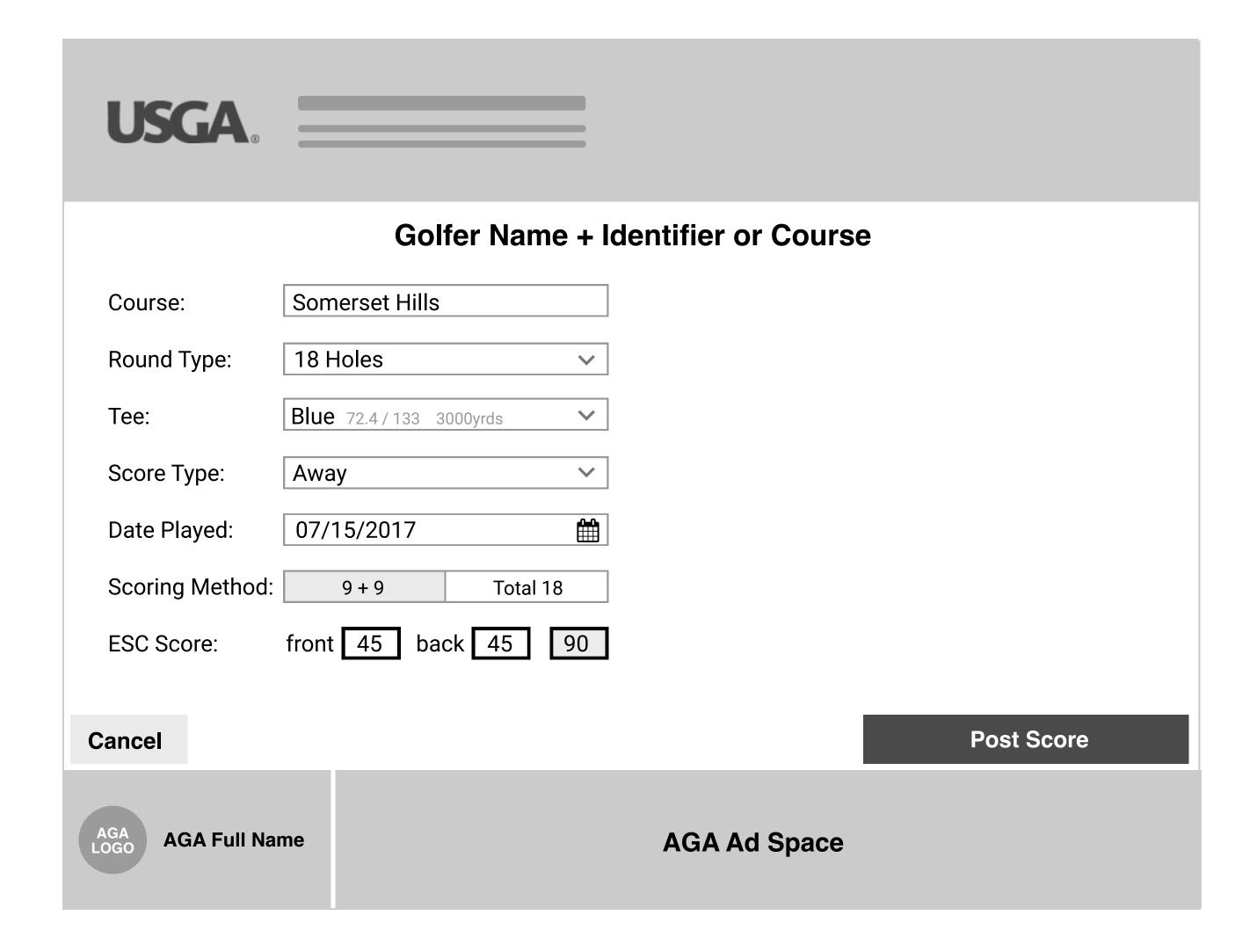


Sketches

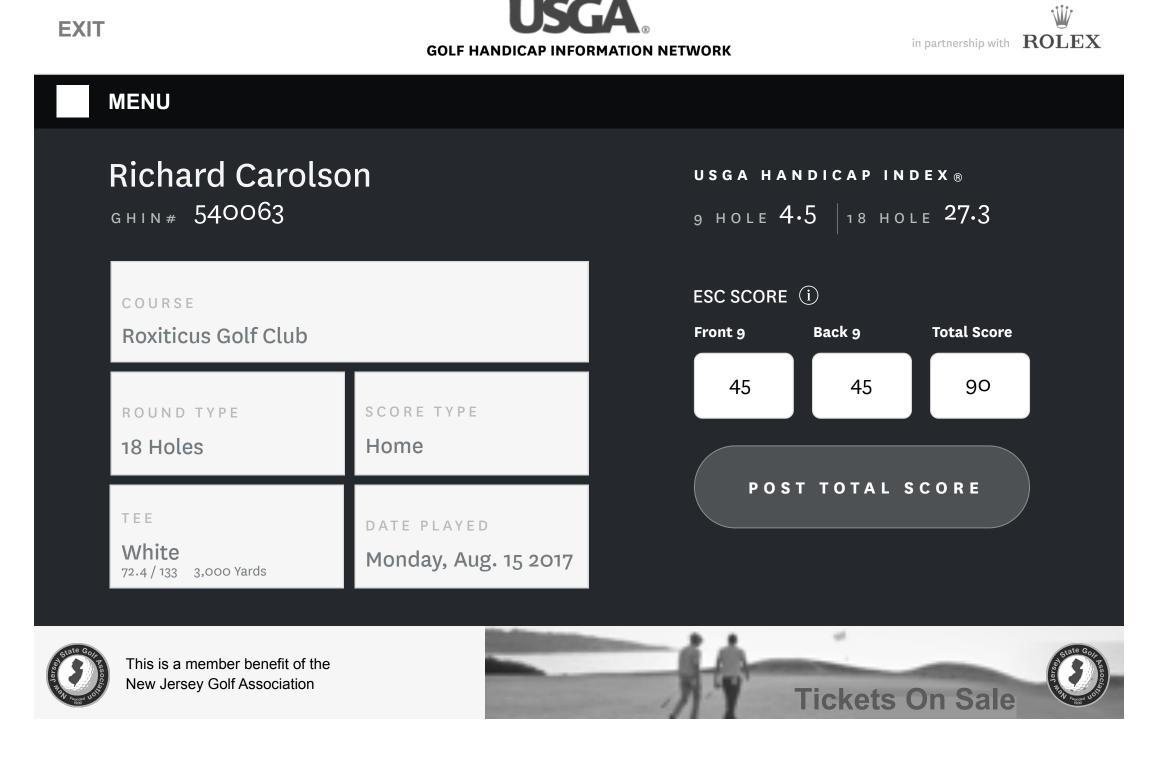


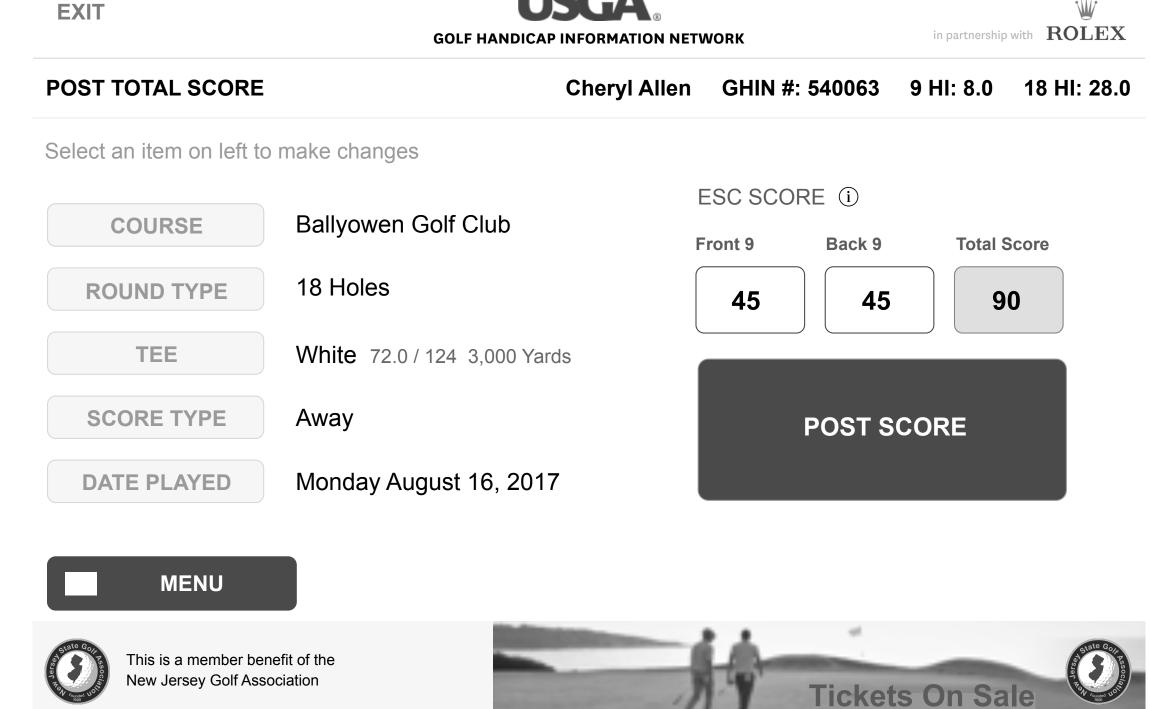


Low Fidelity Concept



High Fidelity Wireframes for A/B Testing

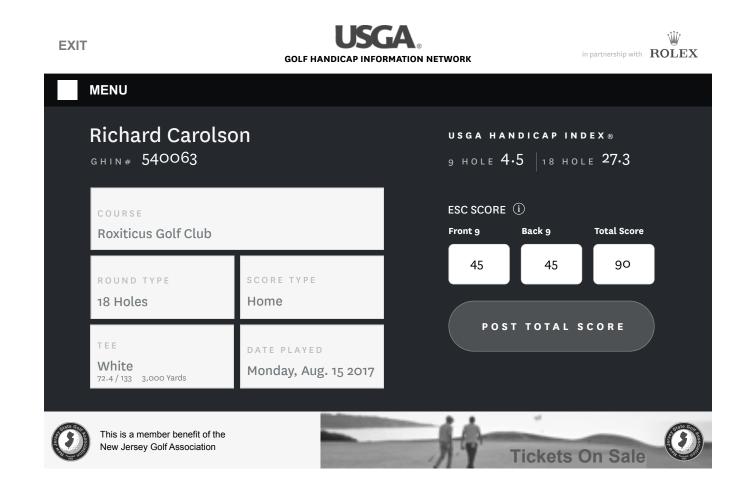




PROTOTYPING & USABILITY TESTING

Creating an experience that's "real enough" to collect user feedback and improve upon.

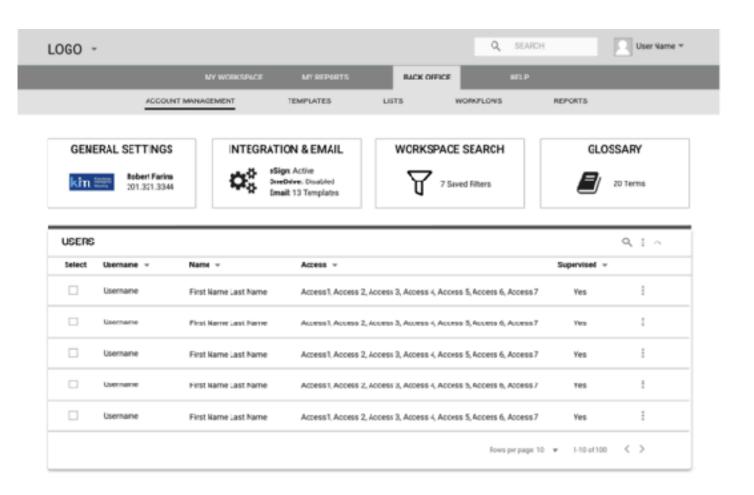
Example Prototypes



Kiosk Touch Screen



Mobile App Prototype



Admin Dashboard

Test Plan and Execution

GHIN KIOSK USER TESTING SCRIPT

Hi, my name is ____ and I'm with a digital design company called Endava. We are working with the USGA to improve the look and feel of their golf scoring klosk. We'd like to show you what we've been working on and get your feedback to help us improve our designs. This should only take around 20 minutes. Do you have the time?

Great. So, what's going to happen is I'm going to give you an iPad which has been set up with black and white screens that will simulate what it might look like when you are interacting with the kiosk in a few different scenarios.

BUT, before we get started I need to ask you a few questions:

- Can you remind me your first name?
- Would you mind telling me if your age is between: 21 to 30, 31 to 40, 41 to 50, or over 50?
- 3. Have you used a tablet before?
- 4. How many rounds of golf do you play a year? 0 to 5, 6 to 10, 11 to 20, 21 to 30, or more than 30.
- 5. Do you have a Handicap Index?
 - IF YES:
 - a. What is it?
 - b. Do you keep score for tracking your handicap? How often?
 - c. Do you do total scores, hole-by-hole or both? [If total only, why?]
 - d. What is your average 18-hole score?
- 6. Have you ever used a kiosk to enter a score?

a. Did the kiosk use a touch screen or a keyboard?

IF NO:

PROTOTYPE

SCENARIO 1: POST TOTAL SCORE

1. Round Setup

So, to start, let's imagine you're finished playing a round of 18 holes and want to post your total score. You've already chosen "Post Total Score" from the main menu and have been taken to this screen.

What do you see on this screen? What information are you given?

What can you do here?

How would you change the course you played at?

Go ahead and do that.

2. Course Search

What do you see here?

What do you think happens if you tap on "New Jersey"?

Let's go ahead and search. Tap anywhere on the keyboard.

What would you do next?

How do you select a course?

Go ahead.

3. Round Setup - Pt. 2

So, we're back at the setup screen.

What's changed?

How would you change the number of holes you played?

How would you change your tees? Or the date?

Great. Let's say all the information is correct.

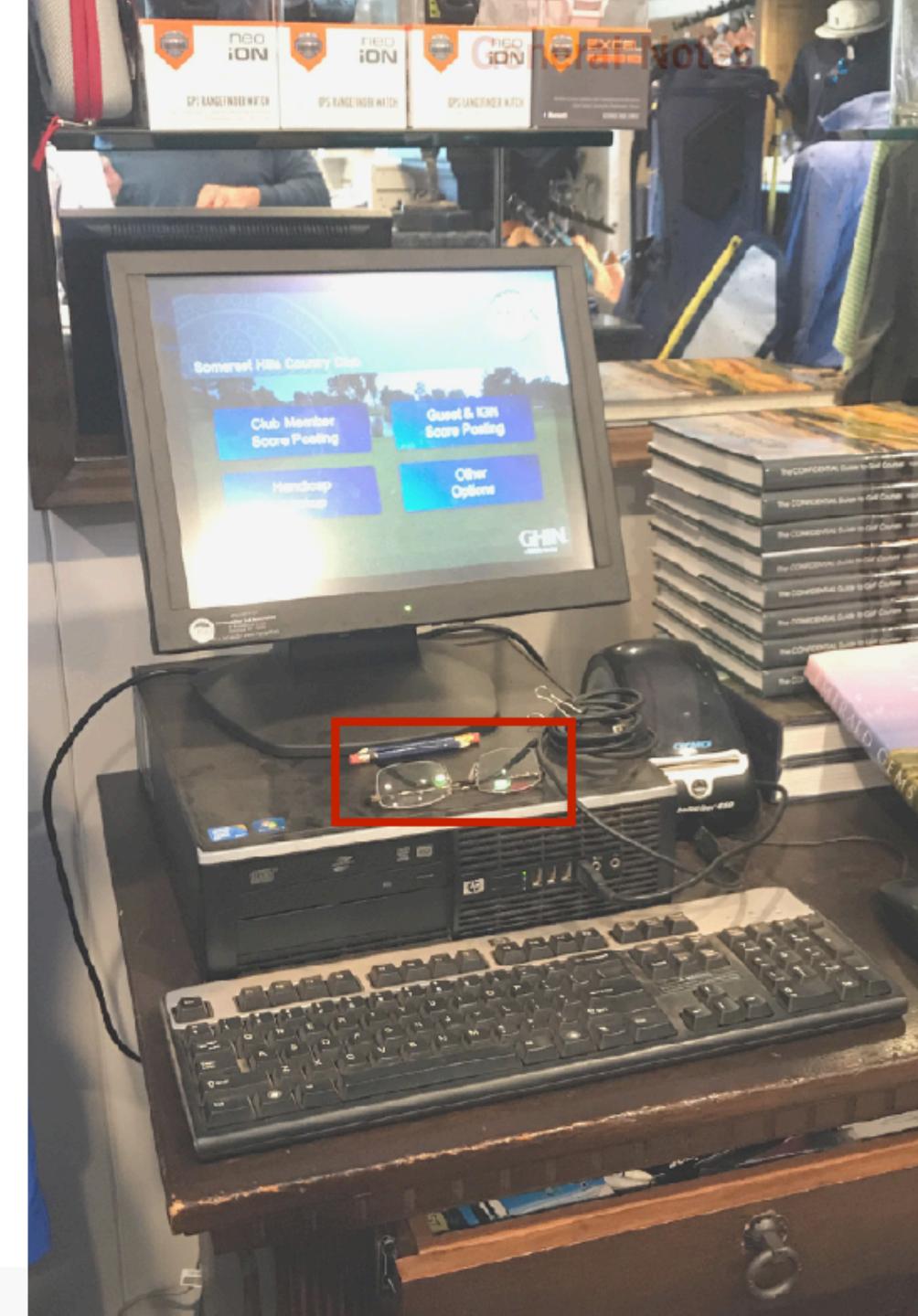
What would you do next?

Go ahead and tap "Enter Score."

4. ESC SCORE Overlay

What do you see here?

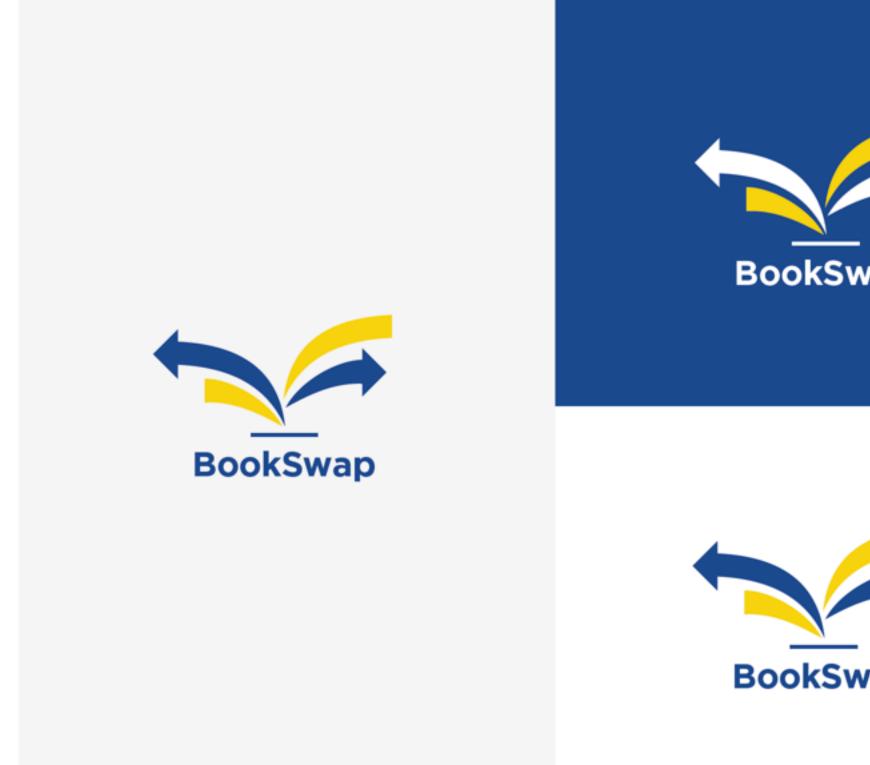
What do you think happens if you tap on the (i) next to ESC SCORE?

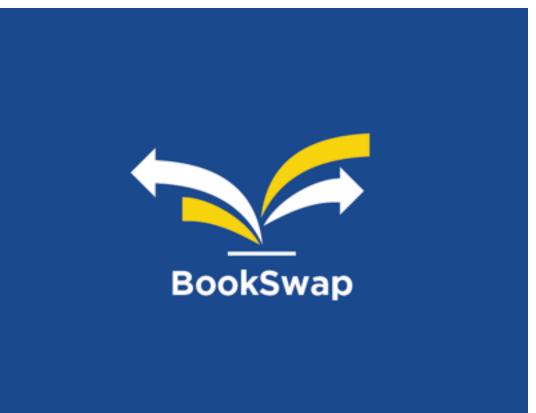


VISUAL DESIGN

Bringing the final UX to life with branding, fonts, iconography, motion and images.

Logo Design



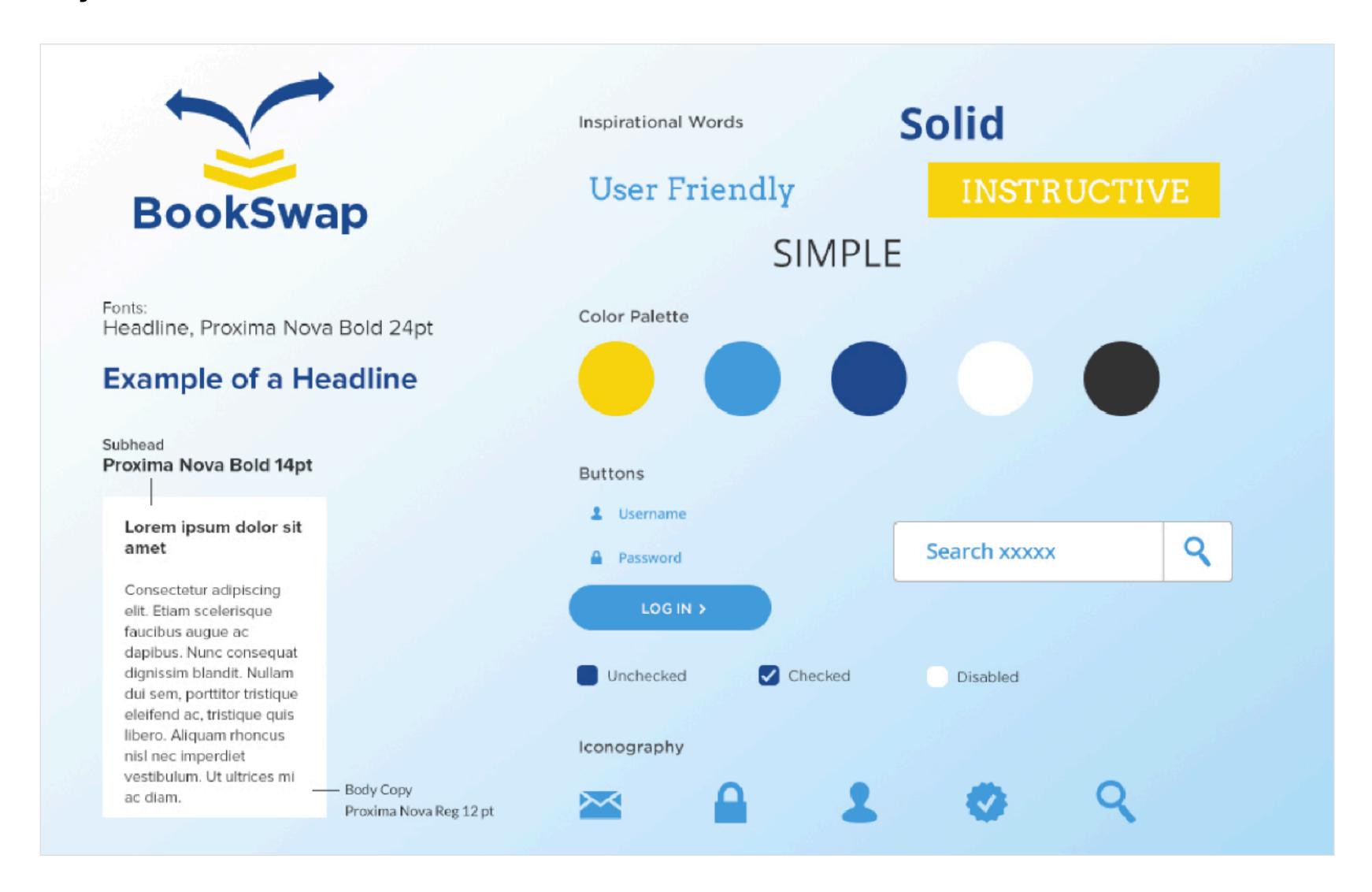






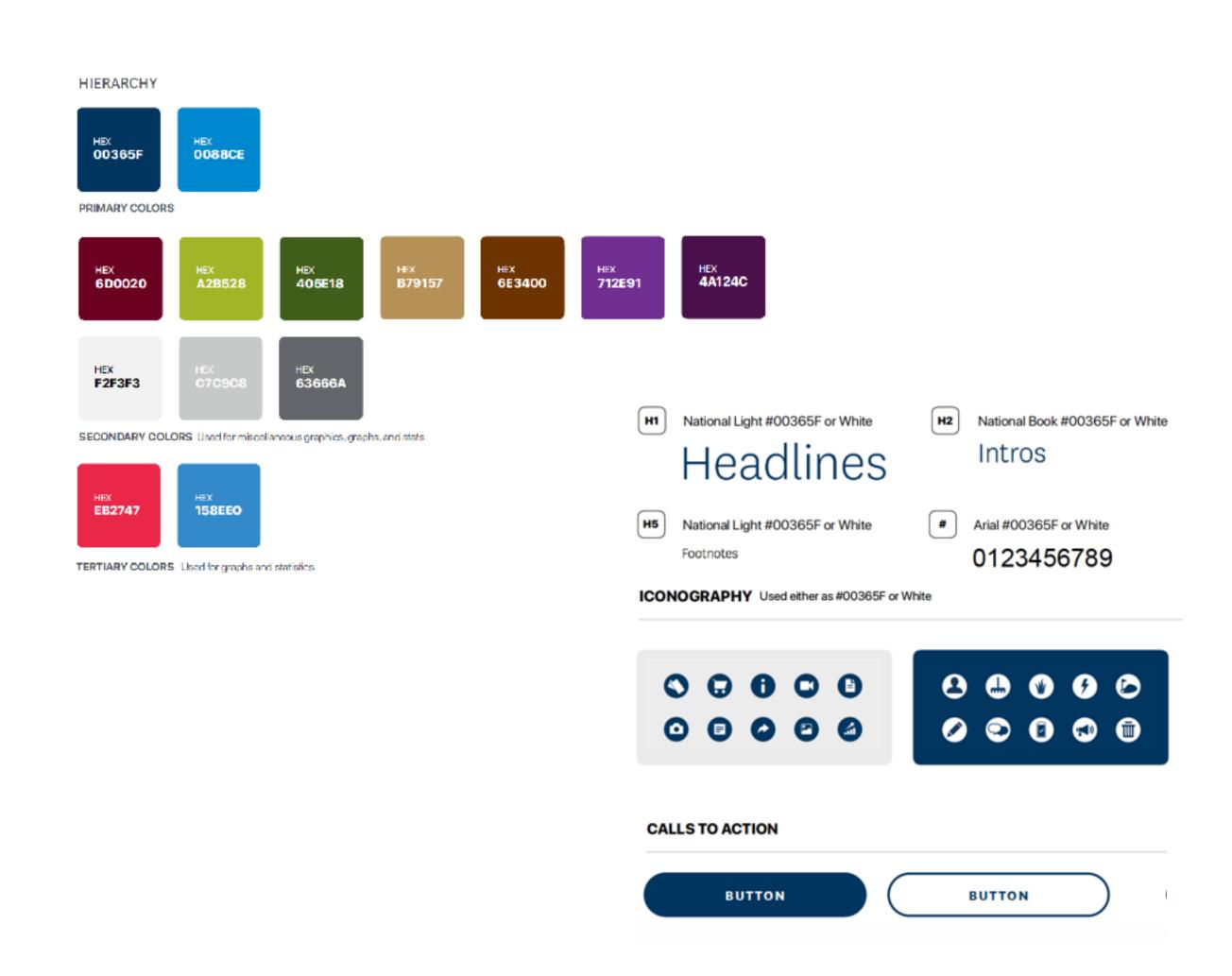


Style Tiles

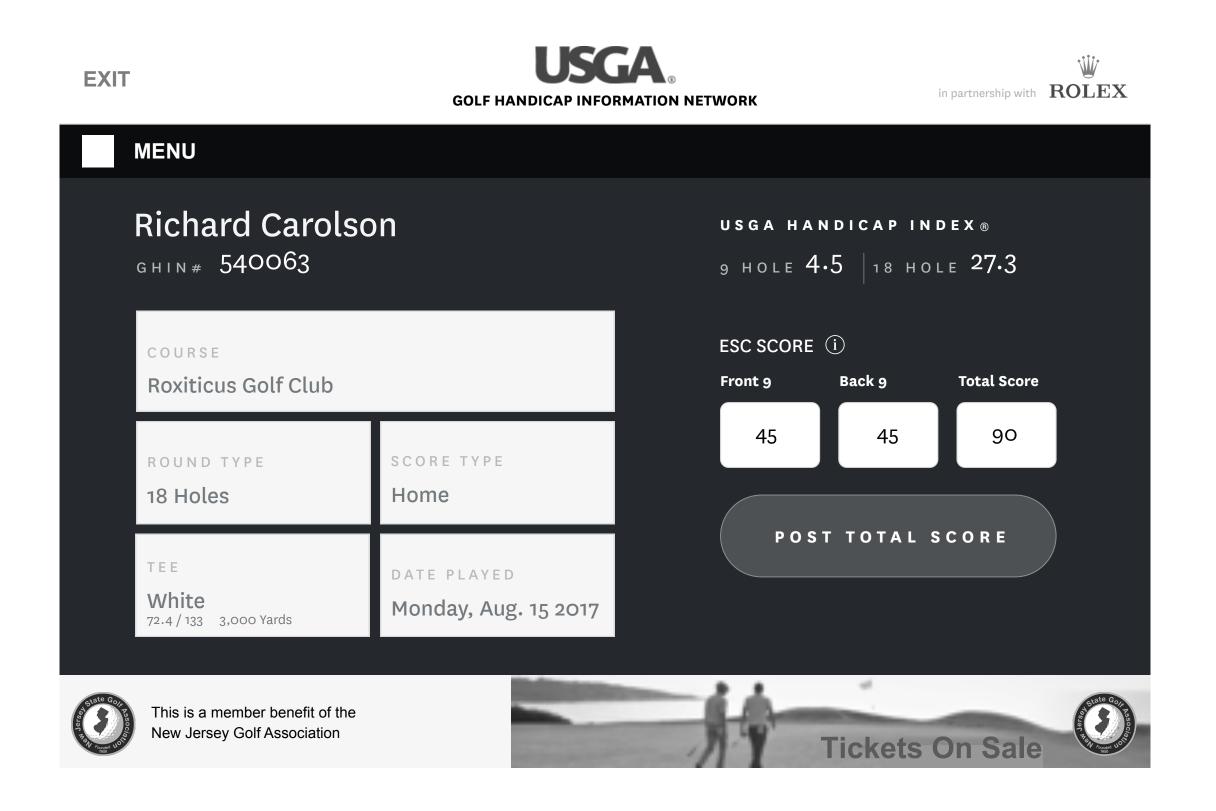


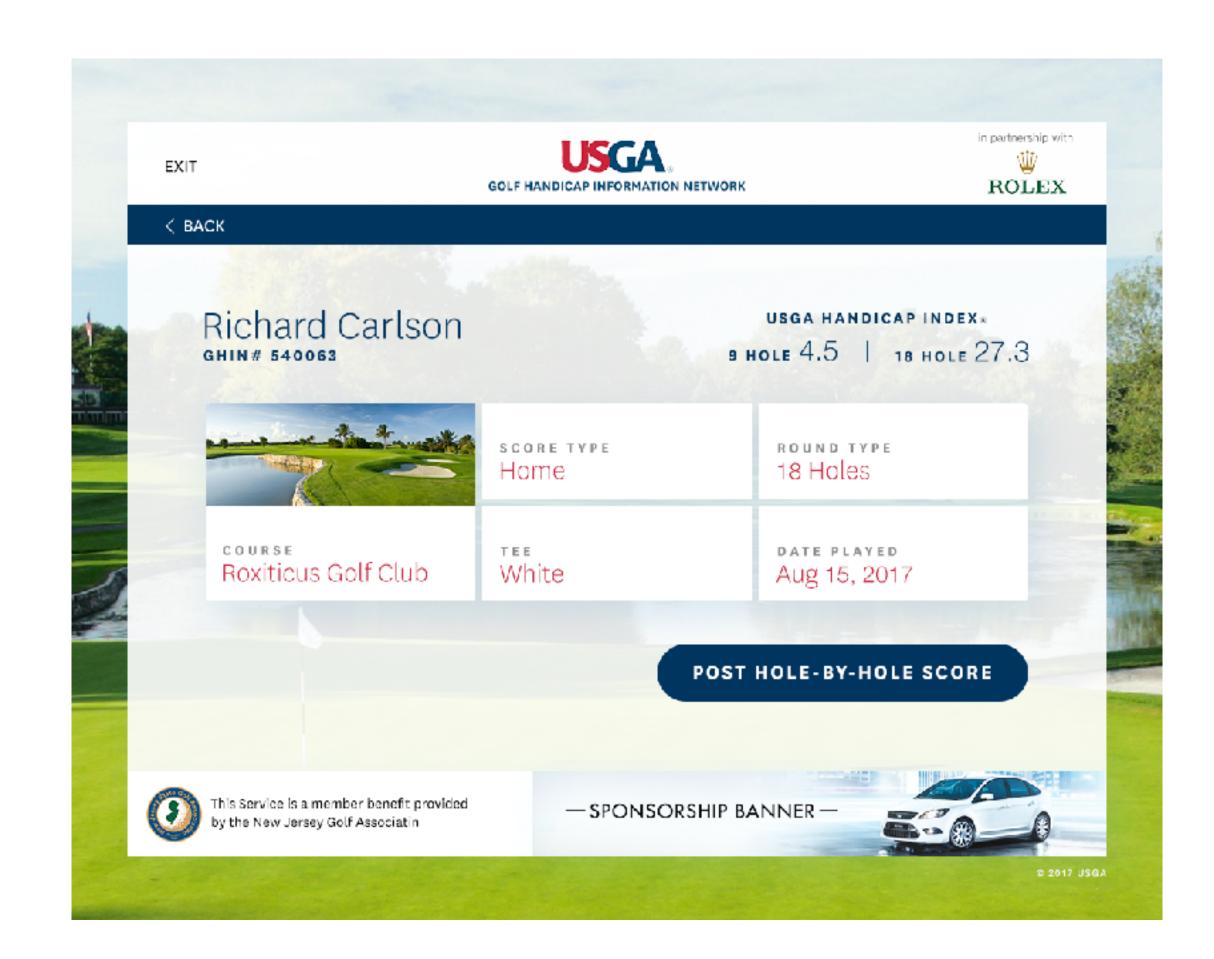
Adaptation of Client Branding Guidelines





Adaptation of Client Branding Guidelines





Open Discussion



Contact

Michelle Santoriello
Group Head of Creative Services
michelle.santoriello@endava.com
862.250.0076